DA 87-2587 7 December 1987

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Directorate Pl	anning and	Budget	Officer

SUBJECT:

FROM:

NOTE FOR:

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FY 1990/91 New Initiatives

Chief, DA Management Staff

- 1. The attached memo from the Comptroller calling for 1990/91 New Initiatives is self-explanatory. Given the prevailing uncertainties regarding our FY 1988 and 1989 programs, I hate tasking you for 1990, but you might want to get your program managers thinking.
- 2. I want to underscore Danny's paragraph 2 -- Few resources are likely to be available for new starts in 1990/91. I would expect most of your efforts will reflect activities postponed from 1989.
- 3. We anticipate receiving 1989 guidance in about a week. If so, we will appreciate having your proposed New Initiatives by 11 January. This will give us time to hold joint review sessions with you as appropriate and for the DDA to meet with the Office Directors and rank the New Initiatives before forwarding them to the Comptroller's Office.
 - 4. Please use the format in Tab G of the 1990-91 Program Call.
 - 5. Call your contacts here on the staff with any questions.

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Attachment As Stated	
25X1 ALL PORTIONS SECRET	
25X1 (7 December 1987)	
Orig - Each Addressee w/att 1 - MS Subj 1 - MS Chrono 2 DA Registry 1 - Each member of DA/MS	
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4 December 1987

SUBJECT: Preview of New InitiativesFY 1990/1991 But: 1. This memorandum provides guidance for the preparation of one-pagedescriptions of new initiatives for the FY 1990/1991 program, which are the Office of the Comptroller on 20 January 1988. 2. The new initiatives should be consistent with the investment priorities described in the Executive Director's program guidance.		Deputy Director for Administration Deputy Director for Intelligence Deputy Director for Operations Deputy Director for Science and Technology Administrative Officer, DCI Area
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priorities described in the Executive Director's program guidance.	2. The new	initiatives should be consistent with the investment
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- 3. Proposals for new initiatives also should take into account several factors.
 - -- Deficit reduction legislation will sharply curtail funds available for new initiatives; thus, proposals should be limited to those absolutely essential to meeting our highest priority needs.
 - -- We may have to absorb new initiatives within available resources.
 - -- Our congressional reviewers are unlikely to sanction a significant increase in our workforce.

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- -- The potential impact on central services (data processing capacity, communications, space, and so forth) must be explicitly considered in any new initiative proposed.
- 4. As a first step in developing your 1990/1991 program, you should reexamine the 1990 initiatives that are part of the 1989 program to determine if they should be resubmitted in their present form, modified, or dropped. In general, 1990 new initiatives should track closely with those submitted in the 1989 program. For each new 1990 initiative not in the 1989 program, for each 1990 initiative that has changed significantly, and for each 1991 new initiative to be submitted as part of the 1990 program, you should provide a one-page description that summarizes the proposed new or expanded capabilities and identifies the resources needed to build and sustain them. Further guidance is available in the "Program Plan" section of the 1990-1991 Program and Budget Call.
- 5. As described in the Call, new initiatives in the ADP/communications area must be submitted to OIT or OC for coordination by 18 December. OIT and OC will provide analyses of costs and support implications to the directorates by 7 January 1988.
- 6. If you need further guidance in preparing new initiatives, please contact me or my staff.

Daniel A. Childs, Jr.

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